

Presentation to Investors

SINCLAIRS HOTELS LIMITED

The Sinclairs Story

Sinclairs Hotels and Resorts (NSE:SINCLAIR, BSE:523023) is an Indian hospitality company listed in National Stock Exchange and Bombay Stock Exchange. The chain comprise of ten hotels and resorts in India.

At Sinclairs, we endeavor to blend India's long-standing tradition of heart-felt hospitality with avant-garde facilities and services. The brand consists of intimate sized properties in locations steeped in history-immersing guests into local and traditional cultures.

Our team of professionals are passionate about creating unforgettable memories for our guests.

The Sinclairs Logo



The five petals in the logo signifies the five major seasons – winter, summer, monsoon, spring and autumn. Our brand colors are yellow and green.

Yellow symbolizes joyfulness, energy and happiness, whereas green represents nature and is a universal symbol of growth. Together these colors strive for good cheer and forward movement.

Our Mission

To curate a collection of value hotels that reflect the local culture and provide guests with a truly memorable experience.



Our Destinations

Sinclairs currently embraces 10 hotels and resorts, in locations namely, Burdwan, Siliguri, Darjeeling, Kalimpong, Dooars, Gangtok, Ooty, Port Blair, Udaipur and Haldighati.



Burdwan is known as 'rice bowl of India'. It is a historical city in West Bengal known for its rich cultural heritage



Siliguri is a bustling city in West Bengal and serves as a gateway to the popular hill stations of Darjeeling, Kalimpong and Sikkim as well as Nepal, Bhutan and Bangladesh



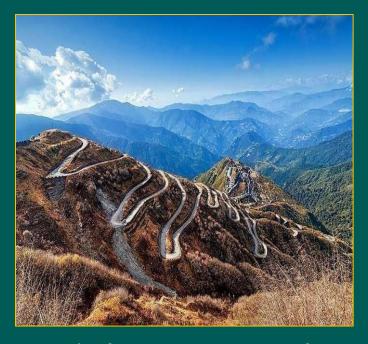
Darjeeling nestled in the heart of the Kanchenjunga mountains, beckons with its misty mountains, aromatic tea gardens and oldworld culture, and offers one of the most enchanting views of the third- highest mountain in the world



Kalimpong is a quaint hill town famous for its cheerful flowers.
At Kalimpong, you can indulge in absolute serenity, panoramic vistas and unparalleled natural beauty



Dooars is known for its rich wild-life, deciduous forests and rolling tea plantations



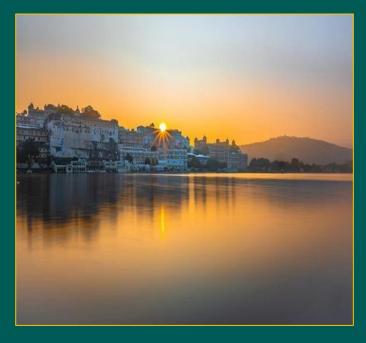
Perched on a mountain ridge,
Gangtok is a popular family
holiday destination in the
Northeast and woos travellers with
its abundant natural beauty,
spirituality and lively cafes



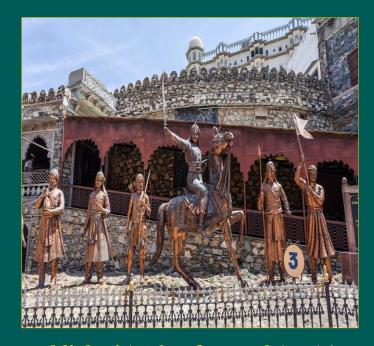
Set against the backdrop of the Blue Mountain range, Ooty or Ootacamund is known for its stunning landscapes, pleasant climate and fragrant eucalyptus forests



Port Blair is an inviting holiday destination round the year and is a base to explore the Andaman Islands. The blue sea, rain forests and clean tropical air make it an ideal destination for nature lovers



Udaipur known as the 'City of Lakes' is renowned for its ornate palaces, serene lakes and bustling markets



Haldighati (40 km from Udaipur) is a historic mountain pass in the Aravalli Range. It stands as a symbol of Rajput valour and pride, attracting visitors with its historical significance, the Chetak Samadhi and the nearby Maharana Pratap Museum.

Our Hotels:

* Sinclairs Burdwan

* Sinclairs Gangtok

* Sinclairs Siliguri

* Sinclairs Retreat Ooty

* Sinclairs Darjeeling

* Sinclairs Bayview Port Blair

* Sinclairs Retreat Kalimpong

* Sinclairs Udaipur

* Sinclairs Retreat Dooars

* Sinclairs Palace Retreat Udaipur

Our commitment to a sustainable future

We strive to promote positive and sustainable development to ensure environment to a good and clean ensure environment.

- Extensive tree plantation
- Water conservation such as rainwater harvesting
- Replacing traditional incandescent bulbs with energy-efficient L E D
- Using organic, locally sourced ingredients to reduce transportation emissions
- Waste reduction through recycling
- Empowering local community



Our Promoters

The two brothers Dr Niren Suchanti and Navin Suchanti, together with their families own 62.66% shares of the company.

They have been at the helm of Sinclairs for more than 35 years.

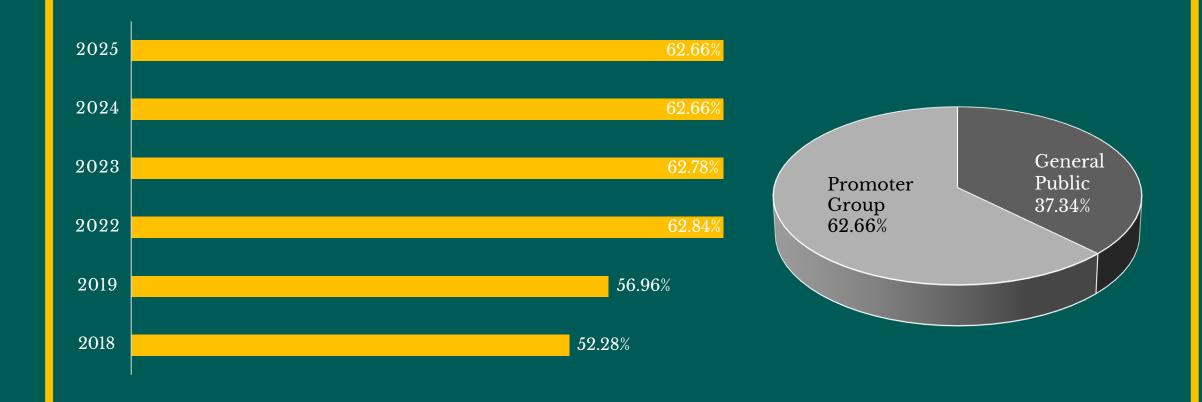
Our Management Team

- Preeti Suchanti Khicha- Vice President
- Swajib Swapan Chatterjee- Chief Operating Officer
- B L Soni- Chief Finance Officer
- Ashis Kumar Chatterjee- Project & Procurement Manager
- Somnath Das- DGM (Sales)
- Rumpa Bhattacharya- Senior Manager (Revenue Management)

Head of Operations at the Units

- Prantik Sengupta- Sinclairs Burdwan
- Samrat Sarkar Sinclairs Siliguri
- Sohan Chatterjee- Sinclairs Retreat Dooars
- Zigme Bhutia- Sinclairs Darjeeling
- Archana Das- Sinclairs Gangtok
- Arnab Chakraborty Sinclairs Retreat Kalimpong
- Nilavra Sanyal- Sinclairs Retreat Ooty
- Navneet Gupta- Sinclairs Bayview Port Blair
- Ajoy Saha- Sinclairs Udaipur
- Shubhajit Sen- Sinclairs Palace Retreat Udaipur

High Promoters Stake, Zero Pledge of Promoters' Shareholding



Promoters have high stake, reflecting their confidence in the Company. The shares are not pledged.

Rs. in lakh

Financial Highlights

| | up to | | | | | I |
|-------------------------------------|----------|----------|----------|----------|----------|----------|
| | Q2 26 | FY' 25 | FY' 24 | FY' 23 | FY' 22 | FY' 21 |
| Revenue from Operations | 2467.79 | 5342.37 | 5587.54 | 5377.96 | 3032.37 | 1727.20 |
| Other Income | 333.70 | 618.99 | 925.05 | 355.13 | 400.65 | 586.68 |
| Total Revenue | 2801.49 | 5961.36 | 6512.59 | 5733.09 | 3433.02 | 2313.88 |
| Expenditure | 1826.01 | 3510.26 | 3378.42 | 3195.97 | 1939.10 | 1292.78 |
| E B I D T A before exceptional item | 975.48 | 2451.10 | 3134.17 | 2537.12 | 1493.92 | 1021.10 |
| E B I D T A Margin | 35% | 41.12% | 48.12% | 44.25% | 43.52% | 44.13% |
| Depreciation | 335.32 | 502.76 | 487.00 | 471.00 | 453.71 | 544.80 |
| Finance Cost | 132.05 | 166.88 | 104.62 | 110.58 | 105.99 | 53.14 |
| Profit Before Tax | 508.11 | 1781.46 | 2542.54 | 1955.54 | 934.22 | 423.16 |
| Exceptional item | - | - | - | 1888.90 | - | - |
| Tax | 93.22 | 381.78 | 488.35 | 721.24 | 221.50 | 72.04 |
| Net Profit After Tax | 414.89 | 1399.68 | 2054.19 | 3123.20 | 712.72 | 351.12 |
| Share Capital | 1025.20 | 1025.20 | 1025.20 | 543.00 | 557.00 | 557.00 |
| Other Equity | 10235.13 | 10234.72 | | | | |
| (excluding revaluation reserve) | | | 9356.44 | 11962.37 | 10347.62 | 9850.22 |
| Net Worth | 11260.33 | 11259.92 | 10381.64 | 12505.37 | 10904.62 | 10407.22 |
| Earning Per Share (₹ 2)* | 0.81 | 2.73 | 3.88 | 11.43 | 2.56 | 1.26 |
| Dividend | - | 40% | 50% | 75% | 50% | 40% |
| Investment | 8145.95 | 7854.00 | 7181.81 | 9202.03 | 6976.90 | 6230.58 |

Operations for half year ended 30th September 2025

- The reason for reduction in profits are (i) notional diminution in the value of investments as on September 30, 2025. The Company plans to realign its investment portfolio to enhance returns, (ii) Initial expenses related to the leased property Sinclairs Palace Retreat Udaipur were charged to the expense account, and (iii) the losses of the two Udaipur units
- Current booking trends indicate a rebound in revenue growth. The operations in the third quarter has started on a strong footing. The year-on-year revenue in October 2025 has grown by approximately 35%

Launch of Sinclairs Palace Retreat Udaipur

Sinclairs Palace Retreat located in the outskirts of Udaipur commenced operations from 1st August 2025. Spread over 5 acres of land, the property is built like a traditional Rajasthani palace and has a grand banquet hall of 7000 sq.ft.

It is ideal for destination weddings, social functions, large corporate meetings and family gettogethers.

The initial response to the property is excellent and we have already booked several weddings and conferences.

Our Unique Strengths

High Profit Margin

| | EBIDTA Margin | Net Profit Margin |
|--------------------|---------------|-------------------|
| Up to Q2 2025-26 | 35%* | 15%* |
| FY 2024-25 | 41% | 24% |
| FY 2023-24 | 48% | 32% |
| Five years average | 44% | 27% |

Consistent Growth

Sales Growth 3-year C A G R: 20.78 %

Profit Growth 3-year C A G R: 25.31 %

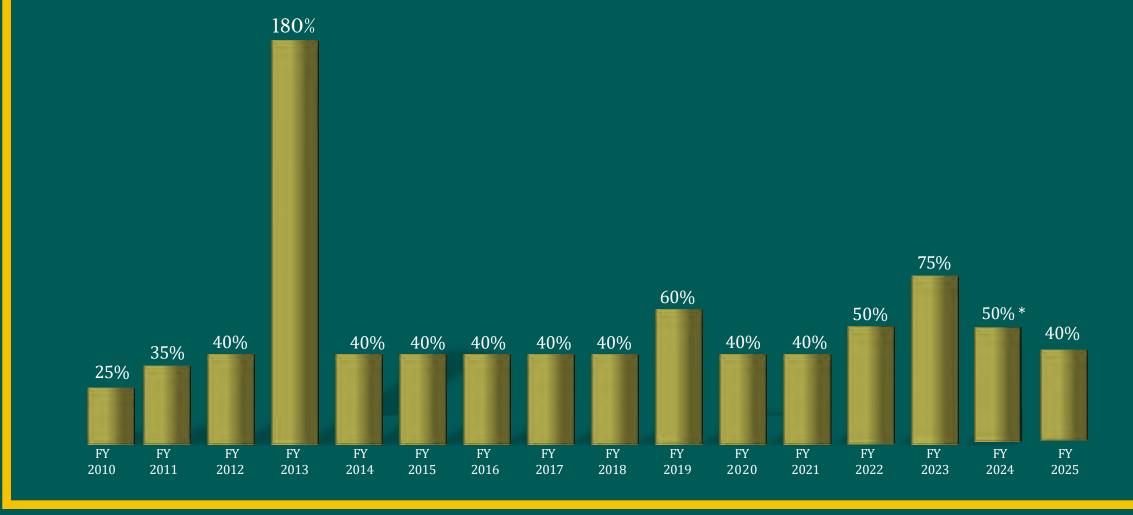
Price Earnings Ratio: 29.84 (Industry average 86.43)

Return on Equity: 12.53 % (as on 31st March 2025)

^{*}The margins are lower on account of initial losses of Udaipur Unit

Consistent dividend since last 16 years

Total dividend paid by the Company utilising its General Reserves Rs. 5193.49 lakh



^{*} On expanded capital after 1:1 bonus

Buyback of Shares

25th October 2023

Third buyback of 15,20,000 equity shares of face value of Rs. 2 each at a price of Rs. 200 per equity share payable in cash. Total payout Rs. 30,40,00,000 excluding Company's expenses for the Buyback and tax.

27th April 2022

Second buyback of 7,00,000 equity shares of face value of Rs. 2 each at a price of Rs.143 per equity share payable in cash. Total payout Rs.10,01,00,000 excluding Company's expenses for the Buyback.

17th October 2013

Buyback of 4,95,222 equity shares of face value of Rs. 10 each at a price of Rs. 390 per equity share payable in cash. Total pay- out Rs.19,31,36,580 excluding Company's expenses for the Buyback.

1:1 BONUS ISSUE

30th January 2024

2,56,30,000 Bonus Equity Shares of Rs. 2 each in the ratio of 1:1 out of its free reserves created out of profits issued and allotted to the shareholders.

REWARD TO SHAREHOLDERS

The Company has rewarded its shareholders with Rs.111.63 crore in form of payment of dividend and buyback of shares since year 2009.

Plimsoll

The 2025 edition of the Plimsoll Report on Indian Hotels and Resorts examines the latest results achieved by the 287 leading companies in Indian market and gives interesting thoughts on market trends over the next 12 months.

Findings from the report of the 287 leading companies in the market:

Sinclairs is one of the most profitable in the Indian market.

Sinclairs has achieved a strong performance rating.

Sinclairs is among the companies with the lowest risk of failure.

Our plans ahead

- ✓ Expanding footprints in the state of Rajasthan
- ✓ Present Room Inventory of 581 keys is targeted to increase to around 700 rooms by FY 26-27

Tripadvisor Ranking- consistently high standards of service

| Burdwan | 1 o f 5 | 4.6 stars |
|----------------|-----------|-----------|
| Darjeeling | 2 of 191 | 4.6 stars |
| Dooars | lof 6 | 4.5 stars |
| Gangtok | 12 of 266 | 4.8 stars |
| Kalimpong | 1 of 35 | 4.8 stars |
| Ooty | 22 of 137 | 4.3 stars |
| Port Blair | 10 of 113 | 4.3 stars |
| Siliguri | 6 of 83 | 4.4 stars |
| Udaipur | 27 of 413 | 4.9 stars |
| Udaipur Palace | 1 of 2 | 5.0 stars |

Ranking as on November 2025

Tripadvisor- Awards of excellence













Booking.com- Awards of excellence









On NH 2 - undoubtedly the best address in town



SINCLAIRS BURDWAN

| Ownership - Freehold/ Leasehold | 30 years lease + renewable as per defined formula |
|------------------------------------|--|
| Land Area (in acres) | 2 |
| Built-up Area (in sq ft) | 60,625 |
| Year of property completion | 2015 |
| # R o o m & Sizes fo | r each category: |
| Premier # Rooms | 20 |
| Size (sq ft) | 338 |
| Suite # Rooms | 4 |
| Size (sq ft) | 930 |
| Total No of Rooms | 24 |
| No. of additional rooms possible | Yes |
| Restaurant Size (sq ft) | 1,200 + 2,040* |
| Coffee Shop / Barb Q (sq ft) | 1,394 |
| No. of Covers | 42 + 28* |
| Bar (sq ft) | 1050 |
| No. of Banquets | 3 |

^{*} Covered Deck



One of the most renowned hotels in the region



SINCLAIRS SILIGURI

| Ownership - Freehold/ Leasehold | Freehold |
|-------------------------------------|------------|
| Land Area (in acres) | 2.47 |
| Built-up Area (in sq ft) | 56,046 |
| Year of property completion | 1976 |
| # R o o m & Sizes for each | category: |
| Premier # Rooms | 46 |
| Size (sq ft) | 201 |
| Suite # Rooms | 3 |
| Size (sq ft) | 406 |
| Total No of Rooms | 49 |
| No. of additional rooms possible | Yes |
| Restaurant Size (sq ft) | 810 + 490* |
| No of covers | 38 + 28* |
| No. of Banquets | 5 |

^{*} Covered Deck



Enchantress of Hills



SINCLAIRS DARJEELING

| Ownership - Freehold/ Leasehold | Freehold |
|----------------------------------|------------|
| Land Area (in acres) | 0.5 |
| Built-up Area (in sq ft) | 25,423 |
| Year of property completion | 1984 |
| # R o o m & Sizes for each c | 0 , |
| Deluxe # Rooms | 25 |
| Size (sq ft) | 227 |
| Premier # Rooms | 20 |
| Size (sq ft) | 254 |
| Suite | 1 |
| Size (sq ft) | 486 |
| R o o m with terrace | I |
| Size (sq ft) | 325 |
| Total No of Rooms | 47 |
| No. of additional rooms possible | No |
| Restaurant Size (sq ft) | 987 + 432* |
| No of covers | 46 + 12* |
| Coffee Shop / Barb Q (sq ft) | 224 |
| Lounge with Bar (sq ft) | 485 |
| No. of Banquets | 1 |
| Size (sq ft) | 1,000 |

^{*} Covered Deck



An ideal retreat for nature lovers



SINCLAIRS RETREAT KALIMPONG

| Ownership - Freehold/ Leasehold | Freehold |
|----------------------------------|--------------|
| Land Area (in acres) | 5 |
| Built-up Area (in sq ft) | 53,795 |
| Year of property completion | 2014 |
| # R o o m & Sizes for each cat | tegory: |
| Premier # Rooms | 28 |
| Size (sq ft) | 420 |
| Suite # Rooms | 2 |
| Size (sq ft) | 900 |
| Attic # Rooms | 16 |
| Size (sq ft) | 524 |
| Wooden Cottage # | 2 |
| Size (sq ft) | 450 |
| Total No of Rooms | 48 |
| No. of additional rooms possible | Yes |
| Restaurant Size (sq ft) | 1,955 + 875* |
| Coffee Shop / Barb Q (sq ft) | 615 |
| Bar (sq ft) | 900 |
| No of covers | 58 + 16* |
| No. of Banquets | 4 |
| Size (sq ft) | 3,828 |

^{*} Covered Deck



Nature at its best



SINCLAIRS RETREAT DOOARS

| Ownership - Freehold/ Leasehold | 99 years lease with option to perpetually renew every 99 years |
|--------------------------------------|--|
| Land Area (in acres) | 20.22 |
| Built-up Area (in sq ft) | 74,893 |
| Year of property completion | 1999 |
| # R o o m & Sizes for each category: | |
| Premier # Rooms | 66 |
| Size (sq ft) | 292 |
| Suite # Rooms | 3 |
| Size (sq ft) | 607 |
| Wooden Cottage # | 2 |
| Size (sq ft) | 282 |
| Total No of Rooms | 71 |
| No. of additional rooms possible | Yes |
| Restaurant Size (sq ft) | 2,076 + 2,140* |
| Bar (sq ft) | 265 |
| No of covers | 55 + 35* |
| No. of Banquets | 4 |
| Size (sq ft) | 6,000+1600+1500+300 |

^{*} Covered Deck



Paradise of the north east



SINCLAIRS GANGTOK

| Ownership - Freehold/ Leasehold | 9 years lease |
|----------------------------------|---------------|
| Land Area (in acres) | 0.17 |
| Built-up Area (in sq ft) | 64,029 |
| Year of property completion | 2020 |
| # R o o m & Sizes for each | O , |
| Deluxe # Rooms | 20 |
| Size (sq ft) | 270 |
| Deluxe Family # Rooms | 8 * |
| Size (sq ft) | 554 |
| Premier # Rooms | 24 |
| Size (sq ft) | 340 |
| Suite # Rooms | 4 |
| Size (sq ft) | 525 |
| Valentine # Rooms | 4 |
| Size (sq ft) | 340 |
| Total No of Rooms | 60 |
| No. of additional rooms possible | No |
| Restaurant Size (sq ft) | 1,933 + 378** |
| Coffee Shop / Barb Q (sq ft) | 1,716 |
| Bar (sq ft) | 1,978 |
| No of covers | 66 + 16** |
| No. of Banquets | 2 |
| Size (sq ft) | 2,240+600 |

^{*} Each Family Room is 2-rooms combined making it 8-rooms

** Open Deck



Nestled in the Nilgiris



SINCLAIRS RETREAT OOTY

| Ownership - Freehold/ Leasehold | Freehold | |
|--|----------------|--|
| Land Area (in acres) | . 1 | |
| Built-up Area (in sq ft) | 70,184 | |
| Year of property completion | 2004 | |
| Year of property completion 2004 # R o o m & Sizes for each category: | | |
| Deluxe # Rooms | 42 | |
| Size (sq ft) | 215 | |
| Premier # Rooms | 27 | |
| Size (sq ft) | 2 <u>1</u> 5 | |
| Suite # Rooms | 7 | |
| Size (sq ft) | 555.09 | |
| Superior # Rooms | 3 | |
| Size (sq ft) | 331 | |
| Villa # Rooms | 6 ** | |
| Size (sq ft) | 1959 | |
| Total No of Rooms | 85 | |
| No. of additional rooms possible | No | |
| Restaurant Size (sq ft) | 1,360 + 1,466* | |
| Coffee Shop / Barb Q (sq ft) | - | |
| Bar (sq ft) | 1,086 | |
| No of covers | 60 + 20* | |
| No. of Banquets | 3 | |
| Size (sq ft) | 4,950 | |

^{*} Covered Deck ** 6 rooms in 2 Villas



In Waves of Delight



SINCLAIRS BAYVIEW PORT BLAIR

| Ownership - Freehold/ Leasehold | Freehold | |
|-----------------------------------|----------|--|
| Land Area (in acres) | 1.12 | |
| Built-up Area (in sq ft) | 46,126 | |
| Year of property completion | 1991 | |
| # Room & Sizes for each category: | | |
| Premier # Rooms | 36 | |
| Size (sq ft) | 383 | |
| Suite # Rooms | 3 | |
| Size (sq ft) | 640 | |
| Attic # Rooms | 5 | |
| Size (sq ft) | 550 | |
| Valentine # Rooms | 2 | |
| Size (sq ft) | 182 | |
| Total No of Rooms | 46 | |
| No. of additional rooms possible | No | |
| Restaurant (sq ft) | 2000 | |
| No of covers | 75 | |
| No. of Banquets | 1 | |
| Size (sq ft) | 1,734 | |



A unique hotel in the heart of the city, ideal for business and leisure travellers

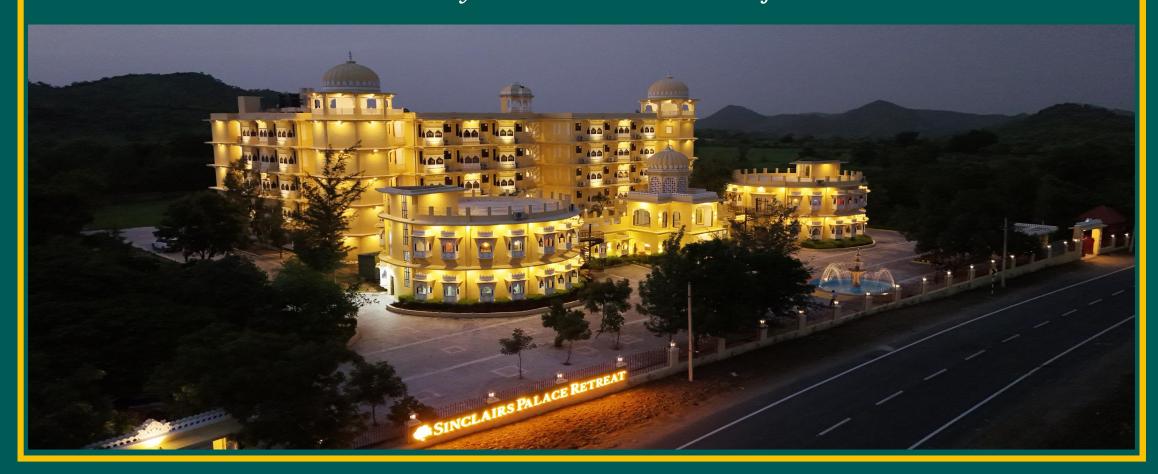


SINCLAIRS UDAIPUR

| Ownership - Freehold/ Leasehold | 9 years lease | |
|--------------------------------------|---------------|--|
| Land Area (in acres) | 0.34 | |
| Built-up Area (in sq ft) | 27000 | |
| Year of property completion | 2024 | |
| # R o o m & Sizes for each category: | | |
| Queen # Rooms | 16 | |
| Size (sq ft) | 172-200 | |
| Premier # Rooms | 36 | |
| Size (sq ft) | 290 | |
| Premier Suite # Rooms | 2 | |
| Size (sq ft) | 410 | |
| Premier Family# Rooms | 2 | |
| Size (sq ft) | 410 | |
| Total No of Rooms | 56 | |
| No. of additional rooms possible | No | |
| Restaurant Size (sq ft) | 950 | |
| No of covers | 50 | |
| No. of Banquets | 1 | |
| Size (sq ft) | 3500 | |



Where royal charm meets serene comfort



SINCLAIRS PALACE RETREAT UDAIPUR

| Ownership - Freehold/ Leasehold | 9 years lease | |
|-----------------------------------|---------------|--|
| Land Area (in acres) | 5.28 | |
| Built-up Area (in sq ft) | 75,000 | |
| Year of property completion | 2025 | |
| # Room & Sizes for each category: | | |
| Premier # Rooms | 78 | |
| Size (sq ft) | 317 | |
| Premier Plus # Rooms | 4 | |
| Size (sq ft) | 346 | |
| Premier Suite # Rooms | 8 | |
| Size (sq ft) | 370 | |
| Villa # Villas | 5 | |
| Size (sq ft) | 400 | |
| Total No of Rooms | 95 | |
| No. of additional rooms possible | No | |
| Restaurant Size (sq ft) | 2400 | |
| No of covers | 70 | |
| No. of Banquets | 2 | |
| Size (sq ft) | 7604 | |



SINCLAIRS HOTELS LIMITED CIN: L55101WB1971PLC028152



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